



KINETIC CONCEPTS THERAPEUTIC SERVICES, INC.

November 30, 1992

B. WAYNE CLARK
Vice President
Administrative Services KCTS / Medirec

Joe Eaton
Eaton Construction Company
1600 N.E. Loop 410, Ste. 102
San Antonio, TX 78209

RECEIVED

Re: Letter of Commendation

DEC - 3 1992

Dear Mr. Eaton:

EATON CONTRACTING

By the time you will have received this letter, Eaton Construction Company will have completed the contractual stage of the KCI Tower renovation. I would like to take this opportunity to commend your excellent team. To a man, they have been a delight to work with, have been courteous and professional at all times, and have, in my opinion, done an excellent job in record time.

While I do not have the professional expertise to properly evaluate the performance on a technical basis, I have been certainly more than pleased and impressed as a layman. What I am qualified to evaluate is the personal and professional interface between myself and your project manager, Bob Ferman. I have enjoyed working with Bob and would say that he represents your organization very well. I have found Bob easy to relate to and always interested in meeting the needs of his customers. He handles his subcontractors in a very professional manner and caused our project to go smoothly to a successful conclusion.

Finally, I would like to give the highest recommendation possible to your foreman, Donny Demoin. Donny is quite simply a miracle worker. As the man in the trenches day-by-day with a combined labor force, he always does top notch work. He readily and quickly commands the respect of everyone under his oversight (to include the tradesman). He is a total "can do" guy. His depth of knowledge and experience is respected by everyone who works around him. He handles every situation with skill and apparent ease. He is calm in the midst of the storm. He is simply one of the best line managers I have ever seen.

Our choice of Eaton Contracting as the General Contractor of our project was obviously the right one. You and your organization deserve our thanks as well as our unqualified recommendation to anyone who might seek your service.

Best regards,

KCI THERAPEUTIC SERVICES, INC.

By: B. Wayne Clark
B. Wayne Clark
Vice President, Administrative
Services, KCITS/KCIMS
Vice President, Operations, KCITS

BWC/jmc

cc: Jim Leininger Bob Wehrmeyer Bob Ferman
Frank Stagg Stan George Donny Demoin

WP#4475



SOUTHERN CALIFORNIA SAVINGS

December 21, 1992

To Whom It May Concern:

In 1991 Southern California Savings, a division of the William E. Simon Group (former Secretary of the Treasury), acquired a 250 room full service hotel that had been partially complete (40%) in 1987. The construction on the hotel had been stopped however, no effort was made to "button up" the partially completed hotel leaving everything exposed to the natural elements.

During this four year period, the hotel was totally vandalize (in excess of \$2 million). This vandalism consisted of the theft of all mechanical and electrical items on the hotel site including items the had been installed. All copper piping, aluminum material, fire systems and plumbing were torn out and stolen.

After an extensive evaluation of seven general contractors, Southern California Savings nominated Eaton Contractors Inc. (Eaton) to perform an analysis for repairing the vandalism and completing the construction of the hotel. The analysis included a synopsis of Eaton's proposed project team that would execute the construction plan. This team included an on-site architect that would resolve daily issues that arise during restoring/refurbishing projects. Eaton provided an extremely detailed budget for the restoration and completion of the hotel.

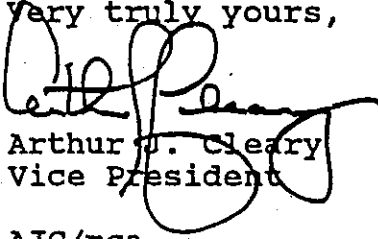
Upon a careful evaluation of Eaton's analysis, Southern California Savings awarded Eaton a contract to rehabilitate and complete the hotel to new specifications. This contract was in excess of \$3.5 million and required an enormous amount of flexibility and a clear philosophy of resolution.

Eaton's project team has proven quality control that is unsurpassable. The quality of workmanship has directly accounted for the upgrade of Southern California Savings' hotel from a two star (**) to a four star (****). This upgrade has increased the sales price of the hotel by 40% while only costing an additional 15%. Eaton's project team has saved Southern California Savings a considerable amount of money and more importantly provided detailed and accurate records of the project.

In essence, Eaton's project team, quality control, workmanship and attention to details has saved Southern California Savings at least 25% (\$1 million) of the buildout costs. Southern California Savings highly recommends Eaton Contractors, Inc. for all types of construction projects specifically the most difficult rehabilitation projects.

Please do not hesitate to contact me directly at (310) 281-4445 for a more detailed positive reference for Eaton Contracting, Inc.

Very truly yours,

A handwritten signature in black ink, appearing to read 'Arthur J. Cleary', written over a typed name and title.

Arthur J. Cleary
Vice President

AJC/mca

CHRISTIAN ACADEMY OF SAN ANTONIO

325 Castroville Road
San Antonio, TX 78207

Phone: 210 436 2277
Fax: 210 436 2210



November 20, 2001

Eaton Contracting Company, Inc.
3690 Highpoint
San Antonio, TX 78212

Dear Mr. Eaton,

As we move into our new facility, I would like to thank your company for the excellent job performed in the construction of our school. It is amazing to see the beautiful structure that was once an eyesore to the West Side community transform into a beacon that will serve many families in the area.

In November I was named Principal of the Christian Academy of San Antonio, shortly after the plans for the building were created. At that time I met with you and Mr. Stan George, the architect named to the project. I was later introduced to Mr. Dwayne Jones, the site superintendent at 325 Castroville Road.

From that time I have been integrally involved with the staff at Eaton Contracting Company. Each and every member of the staff has been considerate of the many duties and obligations of a principal. They not only understand the demands on our time, but also the many needs of our students' that must be addressed in the construction of a school facility. Throughout the requested changes, your staff continues to respectfully listen to my concerns while always being flexible.

In my 15 years of experience being a principal and having been involved in two major renovation projects, I can truly say that working with Eaton Contracting Company has been nothing but a positive experience.

Sincerely,

A handwritten signature in black ink that reads "Yolanda R. Molina". The signature is written in a cursive style and is underlined with a single horizontal line.

Yolanda Molina



Architects
Interior Designers
Landscape Architects

October 25, 1999

RECEIVED
OCT 26 1999

Joseph Eaton
Eaton Contracting Co., Inc.
3690 Highpoint
San Antonio, TX 78217

Re: New Braunfels Public Library

JOE, as the contractor for the new library building for the City of New Braunfels, you have done an outstanding job. I appreciate your very professional attitude and willingness to do whatever it takes to make the Owner happy.

I especially appreciate the prompt response to completing the punch list items after the date of substantial completion. This required extra effort by you and your employees as well as your sub-contractors. Thank you.

I look forward to working with you on other projects in the future.

A handwritten signature in black ink, appearing to read 'Ken Rehler', with a long horizontal line extending to the right.

Ken Rehler, President

cc: Vickie Hocker, Library Director
Mike Shands, City Manager

ts
h\97011\eaton.ltr.10



SOMERSET INDEPENDENT SCHOOL DISTRICT

19644 Somerset Road • P.O. Box 279, Somerset, Texas 78069

September 24, 2003

South San Antonio
Independent School District
2525 Bobcat Lane
San Antonio, Texas 78224

To Whom It May Concern:

This letter of reference is to acknowledge the outstanding performance of renovations to the Somerset ISD Elementary A and B Wings by Eaton Contracting Inc.

Eaton Contracting helped our school district "value engineer" renovations to our oldest elementary from approximately \$1.2 million down to \$627,000. In addition, they finished ahead of a deadline for major renovations and on budget. Furthermore, they completed these projects in a span of seven weeks for work that would normally take three months to complete.

We commend their outstanding efforts of finishing on time and within budget under such trying conditions.

If your school district has any questions, please contact me at (866) 852-9858.

Sincerely,

Ms. Mary Ellen Morin
Interim Superintendent of Schools
Somerset Independent School District

May 6, 2002

Mr. David Ash
Eaton Contracting Company
3690 Highpoint
San Antonio, Texas 78217

Dear David:

I'm writing this to thank you and your company for the excellent work on Stone Oak Presbyterian Church. Your team oriented approach and project management skills contributed greatly to the successful completion of the project. I look forward to partnering with you again.

Respectfully,



Patrick F. Reiley, AIA
thorn+graves Architects
210.222.0194



March 18, 2003

Joe Eaton
Eaton Contracting
3690 Highpoint
San Antonio, Texas 78217

Re: Somerset Jr. High School Kitchen Renovations

Dear Mr. Eaton,

I wanted to take the time to let you know what an outstanding job your staff has done for the Somerset Independent School District Kitchen Renovations Project.

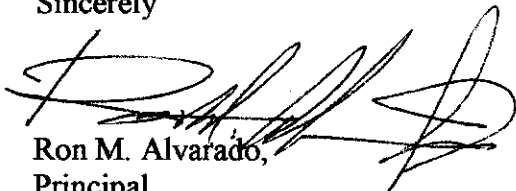
From your Value Engineering process, which enabled us to get the project in budget, to completing the project on time and within the budget, your Supervision on site and Project Management were all excellent. We were also pleased with the fact that this project had **"NO CHANGE ORDERS"** which in turn allowed the District to add additional items to the project as an added bonus to the project.

I was especially pleased with the way you interfaced with the school district personnel. From the Director of Construction to the Food Service Coordinator, your ability to resolve issues was great.

I know we had a tight schedule and working on a live campus is sometimes difficult, your ability to coordinate all the activities was excellent.

Again thank you for all your efforts to make this project one of the best for The Somerset I.S.D..

Sincerely



Ron M. Alvarado,
Principal



NOONAN ■ DOCKERY ■ RITTIMANN

ARCHITECTS, LLC

POST OFFICE BOX 12638

SAN ANTONIO, TEXAS 78212-0638

24 May 2002

RECEIVED
MAY 28 REC'D

To Whom It May Concern:

Re: Eaton Contracting Co., Inc.

I am writing to personally recommend Eaton Contracting Co., Inc. as a preferred contractor in commercial construction. I have worked with this contractor since 1996 and have found that they always provide solutions to obtaining an excellent project and seldom asking for any additional costs.

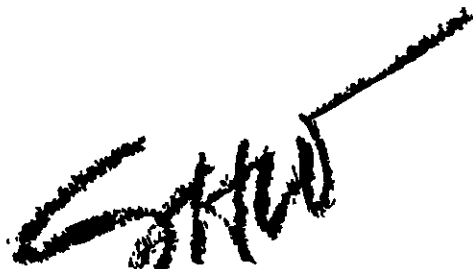
The personnel at Eaton Contracting Co., Inc. are well trained and knowledgeable in construction of educational facilities. In addition, the Contractor's project staff are very easy to work with, are good planners and can be relied upon to help solve whatever problems that might come up during the construction process.

In summary, Eaton Contracting Co., Inc. is a very professional and well run construction company that I would gladly recommend for any construction project.

Respectfully,

John W. Rittmann, AIA
Vice President

JWR:bas



CHUMNEY / SHW Group Inc Architects + Engineers

3330 Oakwell Court
Suite 130
San Antonio, TX 78218
210.828.9788
210.828.7881 Fax

June 14, 1999

Joe Eaton
Eaton Construction Company
3690 Highpoint
San Antonio, Texas 78217

RE: Stone Oak Elementary School

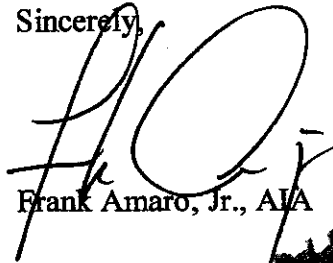
Dear Joe:

I would like to take this opportunity to thank you for the making the construction of Stone Oak Elementary a pleasant experience.

Due to Eaton's excellent client service and the ability to provide a quality construction project, we are confident that other owners and architects will enjoy the same experience as ours.

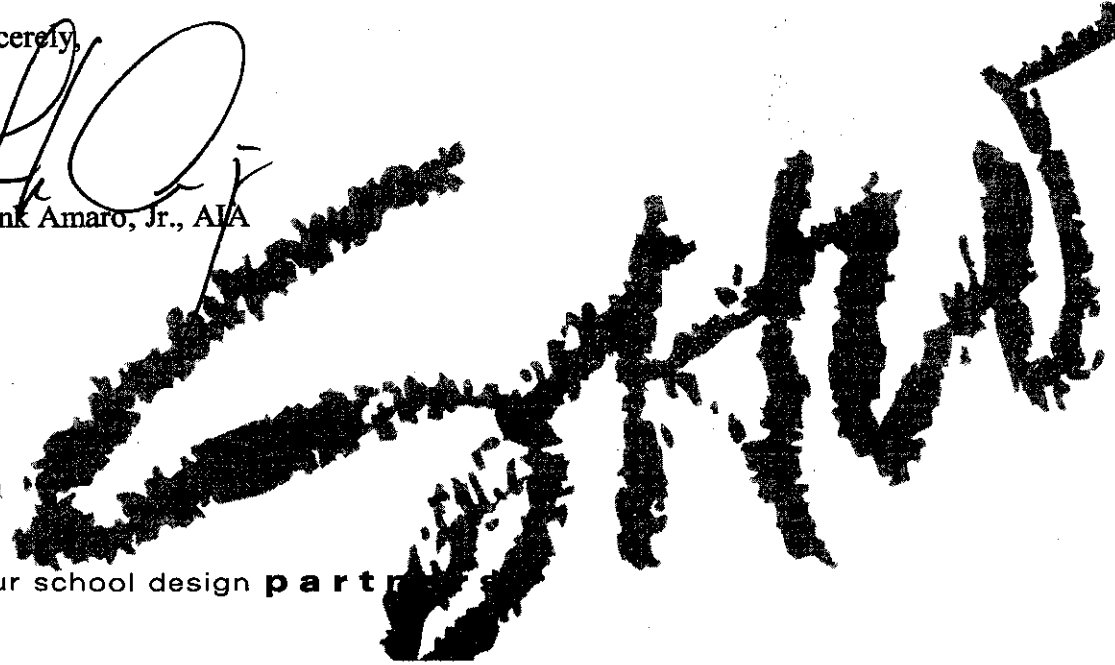
Should Eaton ever need a reference we would be more than pleased to share our experience to any who should ask. Wishing you continued success in all you do.

Sincerely,


Frank Amaro, Jr., AIA

- Mesa, AZ
- Calverton, MD
- Austin, TX
- Dallas, TX
- Fort Worth, TX
- Houston, TX
- Reston, VA

Your school design **part**





San Antonio Independent School District
1702 N. Alamo Street, Suite 307 • San Antonio, Texas 78215-1213
Telephone (210) 271-3322 • Fax (210) 271-3330

Construction Management Department

September 24, 2003

Mr. Joe Eaton, CEO
Eaton Contracting Company, Inc.
3690 Highpoint
San Antonio, Texas 78217

Dear Mr. Eaton,

Eaton Contracting has played an important role in the successful completion of the San Antonio Independent School District 1997 Bond Program. Your company has completed additions, renovations, and new construction valued at \$27 million at Cotton, Kelly, Brewer, Austin and Steele elementary schools; Fox Tech and Sam Houston high schools; as well as physical education facilities at five other schools.

It has been a pleasure working with you and your staff. We have been able to work together to resolve several difficulties to complete these projects on budget and within reasonable time frame. The impact to our students and teachers has been minimal due to your leadership and your staff's knowledge and experience.

I look forward to working with you on additional projects at SAISD. I would favorably recommend Eaton Contracting to other school districts.

Regards,

Kamal ElHabr, P.E.
Associate Superintendent
Facilities Services

BOARD OF EDUCATION

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JAMES HOWARD
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THOMAS C. LOPEZ
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Assistant Secretary
MARY ESTHER BERNAL
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HARRY OLIVER
Member
ALEX TALAMANTEZ
Member

DR. RUBÉN D. OLIVÁREZ
Superintendent



DEPARTMENT OF THE ARMY
FORT WORTH DISTRICT, CORPS OF ENGINEERS
P. O. BOX 17300
FORT WORTH, TEXAS 76102-0300

REPLY TO
ATTENTION OF

March 3, 1993

RECEIVED

Construction Division

MAR 10 1993

EATON CONTRACTING

Mr. Joseph S. Eaton
President
Eaton Contracting Company
1600 Northeast Loop 410, Suite #102
San Antonio, Texas 78209

Dear Mr. Eaton:

I wish to take this opportunity to extend my appreciation and gratitude to you, your subcontractors, and your employees for the outstanding job you did on Contract No. DACA63-91-C-0172, Maintenance Repair Building No. 2791, Fort Sam Houston, San Antonio, Texas.

The timely performance of this project was a direct result of your organizational efforts toward meeting your planned schedule without jeopardizing safety on the job or the quality of work.

Your management team worked smoothly and carried out their duties in a manner in which your organization can be proud. This efficient attitude was apparent at all levels of your work force.

It is gratifying to know that the safety record during the entire project was very good and something of which your organization can be proud.

I believe the above outstanding performance can be attributed to your efforts, experience and cooperative attitude with the staff at the San Antonio Area Office and the Fort Sam Houston Project Office, and to our customer, the United States Army. This type of performance is a credit to both the construction industry and the Corps of Engineers.

I wish you the best of luck in the future and hope to work with you again.

Sincerely,

John A. Mills
Colonel, Corps of Engineers
District Engineer

Enclosure



North East Independent School District

10214 SOMMERS RD. - SAN ANTONIO, TEXAS 78217
TEL: (210) 657-9790 FAX: (210) 657-8916

Office of the Executive
Director of
Plant and Maintenance

Mar. 20, 98

RECEIVED

MAR 26 1998

EATON CONTRACTING

Memo To : Joe Eaton
Eaton Contracting Co.

Memo Thru : Robert Stanley P. E. *RS*
Director of Engineering

Memo From: Tom Bonecutter *T.B.*
Construction Inspector

Subject : Asphalt Repair

RE : Stone Oak Pothole

On behalf of N. E. I. S. D, and Stone Oak Elementary, I would like to thank you for your cooperation for the repair of the pothole at Stone Oak Elementary. Though this repair was no longer under warrantee, Mr. Joe Eaton, assisted in the completion of this minor, yet irritating pothole. Thank you again Mr. Eaton for your cooperation. I look forward to doing business with you and your company on future projects.

cc : Terri Chidgey
Peggy Peterson



ARCHITECTURE

▪

ENGINEERING

▪

DEVELOPMENT

▪

CONSTRUCTION
SERVICES

▪

INTERIOR
DESIGN/SPACE
PLANNING

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INVESTIGATION &
ASSESSMENTS

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URBAN PLANNING

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HISTORIC
PRESERVATION
DESIGN

▪

COMPUTER
ANIMATION

▪

CADD SERVICES

September 24, 2003

Mr. Joe Eaton
Eaton Contracting
3690 Highpoint
San Antonio, Texas 78217

Re: **Sam Houston High School
Additions and Renovations**

Dear Joe:

I just wanted to take the time to let you know how much I enjoyed working with you and your staff to complete this project. All the work was done in a timely manner according to the project schedule and with a professional attitude. I especially want to thank you for the extra estimating and budget numbers you provided to keep this project in budget.

I look forward to working with you in the future.

Sincerely,

Norcell Haywood, AIA
President

NDH/ch

HAYWOOD JORDAN McCOWAN SAT, INC.
1221 SOUTH W. W. WHITE ROAD
SAN ANTONIO, TX 78220
210.337.5250
210.337.2910 FAX
email: admin@hjmsat.org
website: www.hjmsat.org

DeMUNBRUN Architects
SCARNATO Planners
ASSOCIATES Project Managers
Inc.

December 1, 2003

TO WHOM IT MAY CONCERN:

Eaton Contracting Co., Inc. was the General Contractor for the Brewer Elementary School, Additions/Renovations project designed by our firm and completed in January, 2001, for the approximate cost of \$2,118,304.

The 8,000 S.F. two-story new addition included a new library, Fine Arts classroom, and two new classrooms. A new elevator and ramps were provided for accessibility. Renovations within the existing building included upgrades for computer technology and code compliance.

Eaton Contracting Co., Inc. displayed a professional approach and attention to detail that certainly contributed to the success of this project.

Please feel free to contact me regarding Eaton Contracting Co., Inc.'s performance on this project.

Sincerely,
DeMUNBRUN SCARNATO ASSOCIATES INC.



Tony Scarnato
Vice President

TS:ed

Via pick up

September 24, 2003

Mr. Joe Eaton
Eaton Construction Co.
3690 Highpoint
San Antonio, Texas 78217

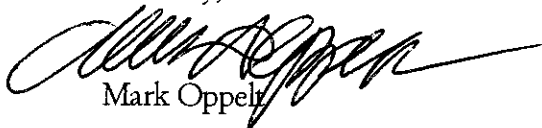
Re: Letter of Recommendation

Dear Joe:

I just wanted to let you know that we appreciated you and your staff's continued dedication to our schedule at the Taft High School Communication Arts Addition. In spite of running into unforeseen conditions with underground utilities and some volatile weather, you have been able to stay not just on schedule but actually ahead of schedule. We also appreciate that you and Ed Horton, the Project Manager, have been very straightforward and helpful concerning changes to the work that the Owner has requested. I think you have also been fair about utilizing the Owner's Contingency Allowance Fund. We had heard good things about Eaton Contracting prior to our working together on this project, and we have not been disappointed. Our project has been running smoothly and we look forward to its completion.

Thank you again for providing such good service on the project.

Sincerely,


Mark Oppelt

PRINCIPALS

LARRY O'NEILL, AIA
MICKEY CONRAD, AIA
MARK OPPELT, AIA

ASSOCIATES

LOWELL TACKER, AIA
CARLOS CONSTANTINO

O'NEILL CONRAD OPPELT
ARCHITECTS, INC.
4039 BROADWAY
SAN ANTONIO, TEXAS
78209

TEL 210.829.1737
FAX 210.829.1730
www.ocoarchitects.com